

FOR OUR
PATIENTS

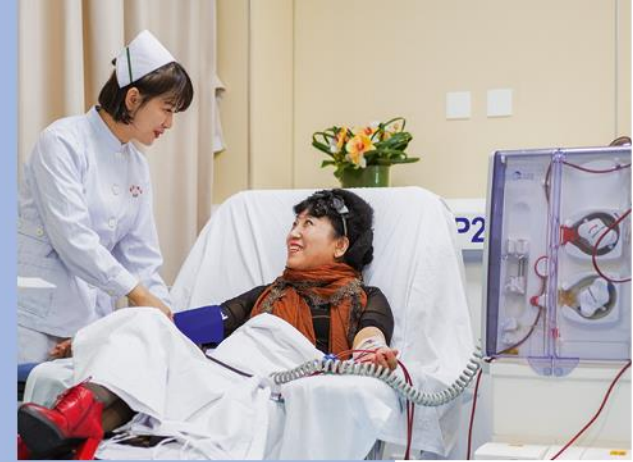
**WELCOME TO THE
VIRTUAL ANNUAL
GENERAL MEETING**

Rice Powell

August 27, 2020 | Bad Homburg



WE AT FRESENIUS MEDICAL CARE SERVE A VULNERABLE POPULATION



OUR FRONTLINE TEAMS ENSURE CONTINUED TREATMENT



WE JOINED FORCES



OUR TECHNOLOGY SAVES LIVES



WE INCREASED PRODUCTION



#FMEheroes



■ A GOOD YEAR FOR FRESENIUS MEDICAL CARE

Revenue



Net income¹



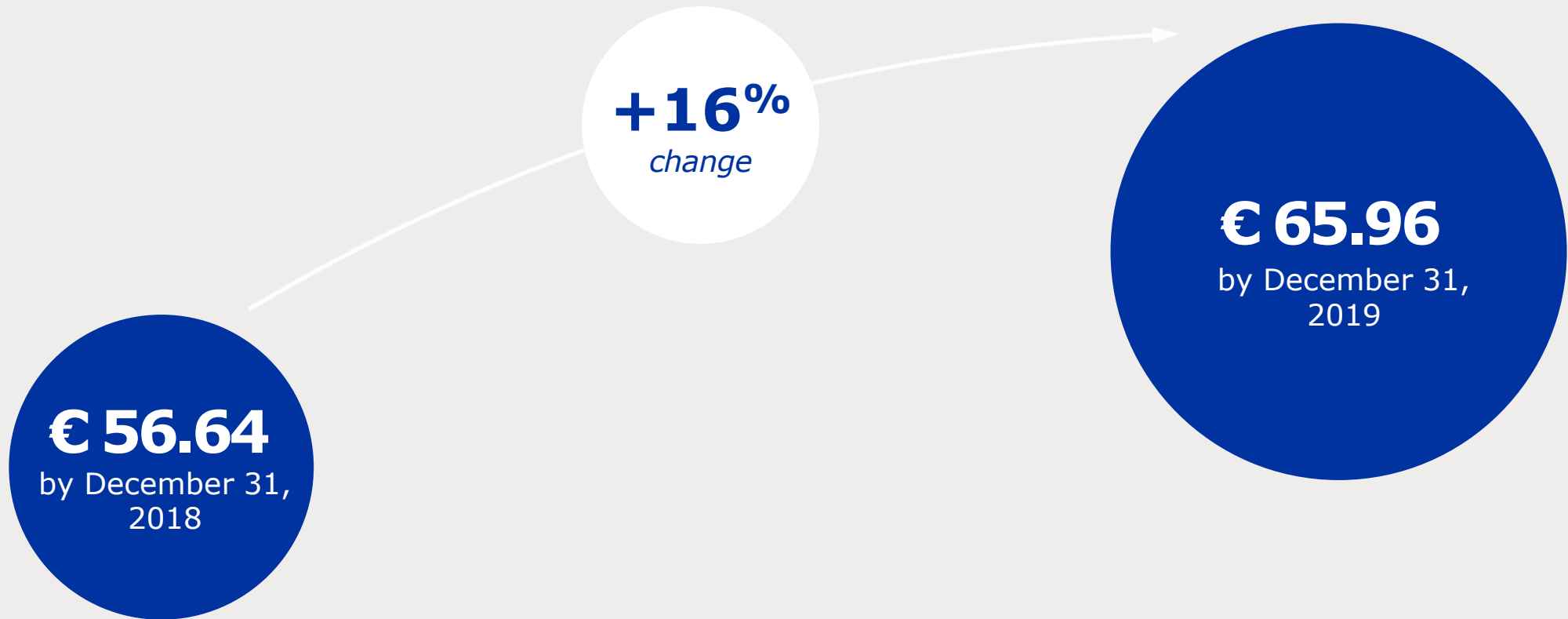
Net income¹ *on an adjusted basis²*



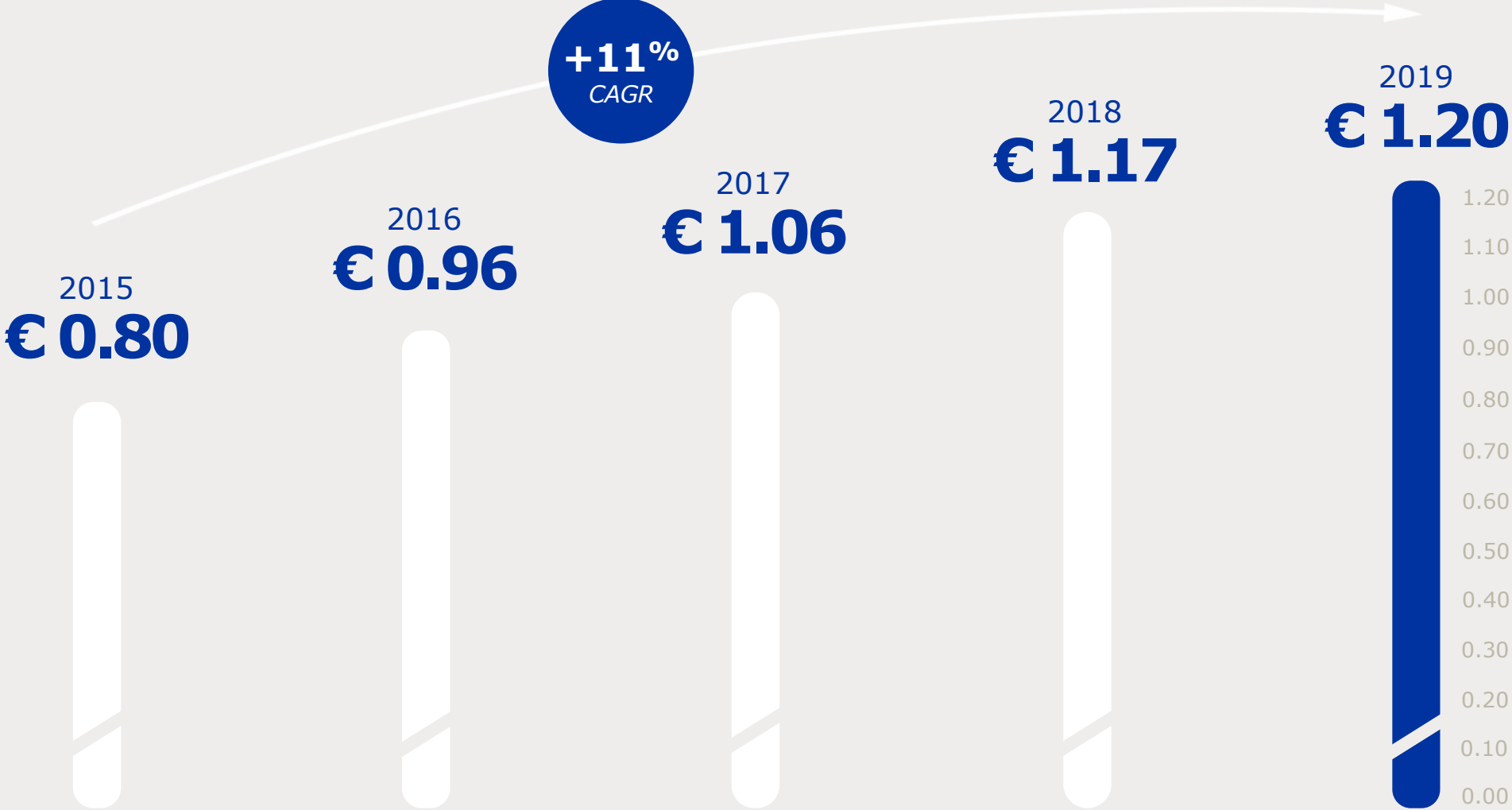
¹) Net income attributable to shareholders of Fresenius Medical Care AG & Co. KGaA. | ²) 2019 adjusted for the effect of the IFRS 16 implementation, the effects of the NxStage acquisition, expenses for the cost optimization program and the gain related to divestitures of Care Coordination activities.

■ A GOOD YEAR FOR FRESENIUS MEDICAL CARE

Share price performance



■ 23RD CONSECUTIVE DIVIDEND INCREASE PROPOSED

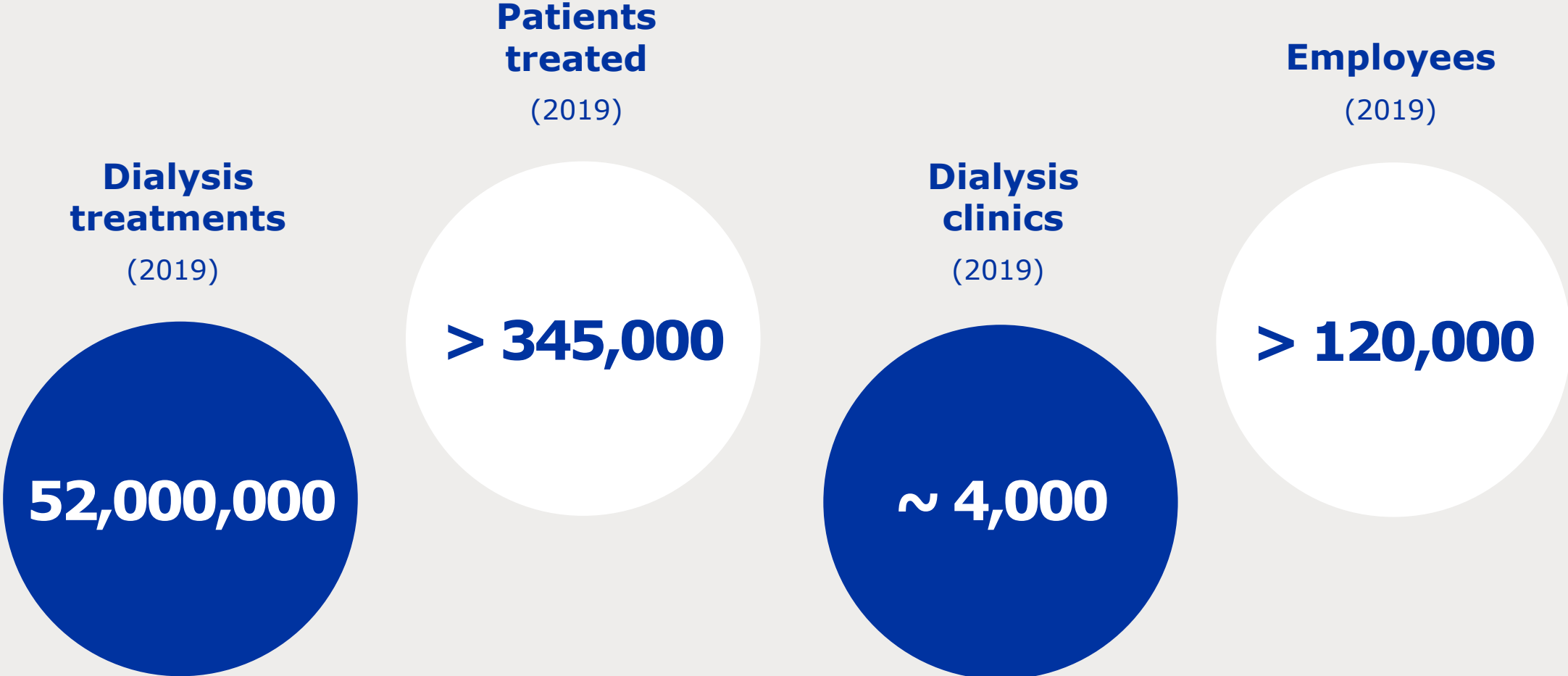


■ SHARE BUYBACK

€ 930
M

By April 1, 2020

■ THE #1 PROVIDER OF KIDNEY CARE PRODUCTS AND SERVICES



MANAGEMENT BOARD

RICE POWELL
CEO and Chairman
(since January 2013)



HELEN GIZA
Chief Financial Officer
(since November 2019)



WILLIAM VALLE
North America
(since February 2017)



HARRY DE WIT
Asia-Pacific
(since April 2016)



KENT WANZEK
Global Manufacturing, Quality and Supply
(since January 2010)



DR. KATARZYNA MAZUR-HOFSÄSS
Europe, Middle East and Africa
(since September 2018)



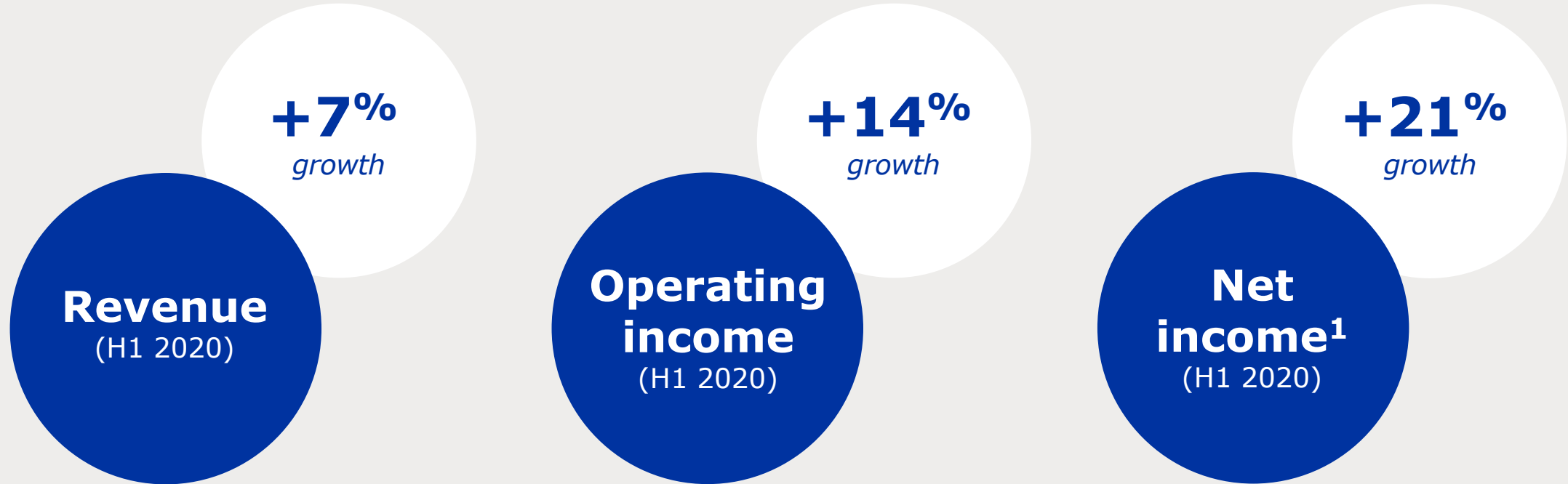
FRANKLIN W. MADDUX, MD
Global Chief Medical Officer
(since January 2020)



DR. OLAF SCHERMEIER
Global Research and Development
(since March 2013)



■ RESILIENT BUSINESS MODEL



¹) Net income attributable to shareholders of Fresenius Medical Care AG & Co. KGaA.

**Masks
for
patients**

**COVID-19
tests**

**Porters to
clean and
disinfect**

**Emergency
pay**

**KEEPING
EVERYONE
SAFE**

**PPE for
employees**

**Isolation
centers
for infected
patients**

**Childcare
stipends**

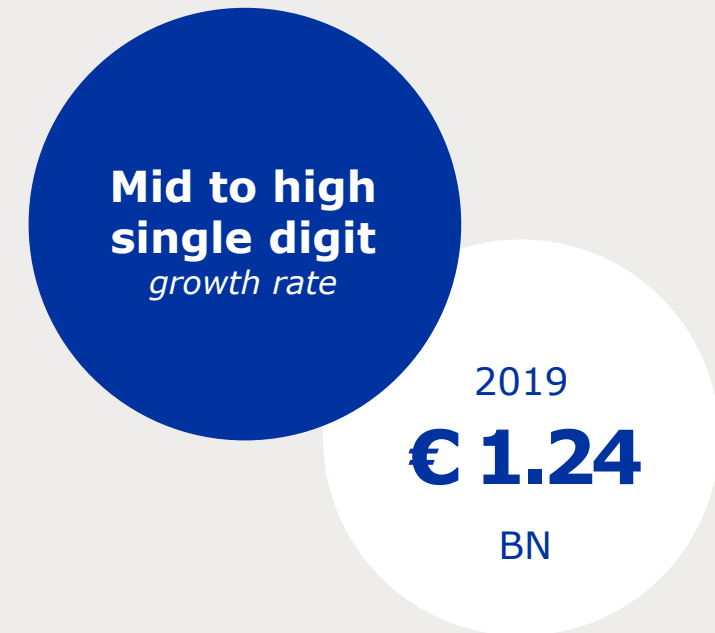
**Telehealth
system
> 370,000
virtual
visits**

■ 2020 TARGETS CONFIRMED

Revenue *(constant currency)*



Net income *(constant currency)*



Excluding special items:

Special items are effects that are unusual in nature and have not been foreseeable or not foreseeable in size or impact at the time of giving guidance.

THE SAFETY OF HOME



Q2 2019 / Q2 2020

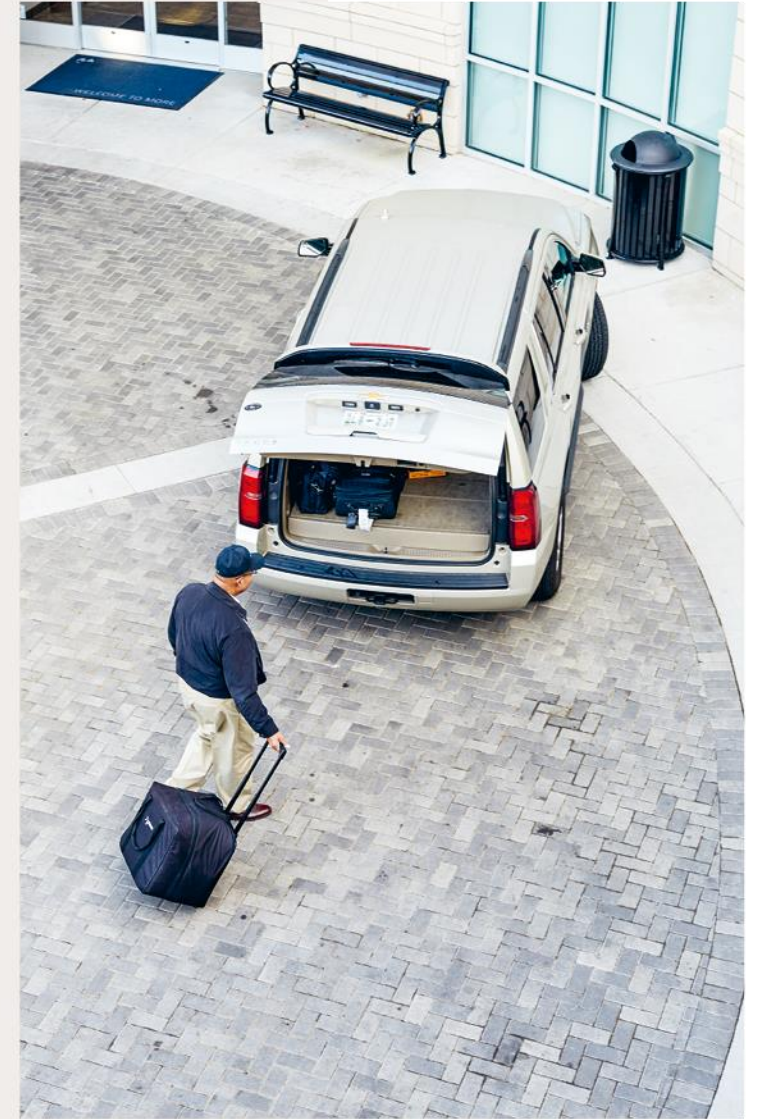
+15%

HOME DIALYSIS
TREATMENTS
IN NORTH AMERICA

Q2 2019 / Q2 2020

+41%

HOME HEMODIALYSIS
TREATMENTS
IN NORTH AMERICA





TRANSITIONAL CARE UNITS

“Will I be *okay*?
How is
this going *to work*?”



CONNECTED HEALTH

BETTER SUPPORT, BETTER RESULTS



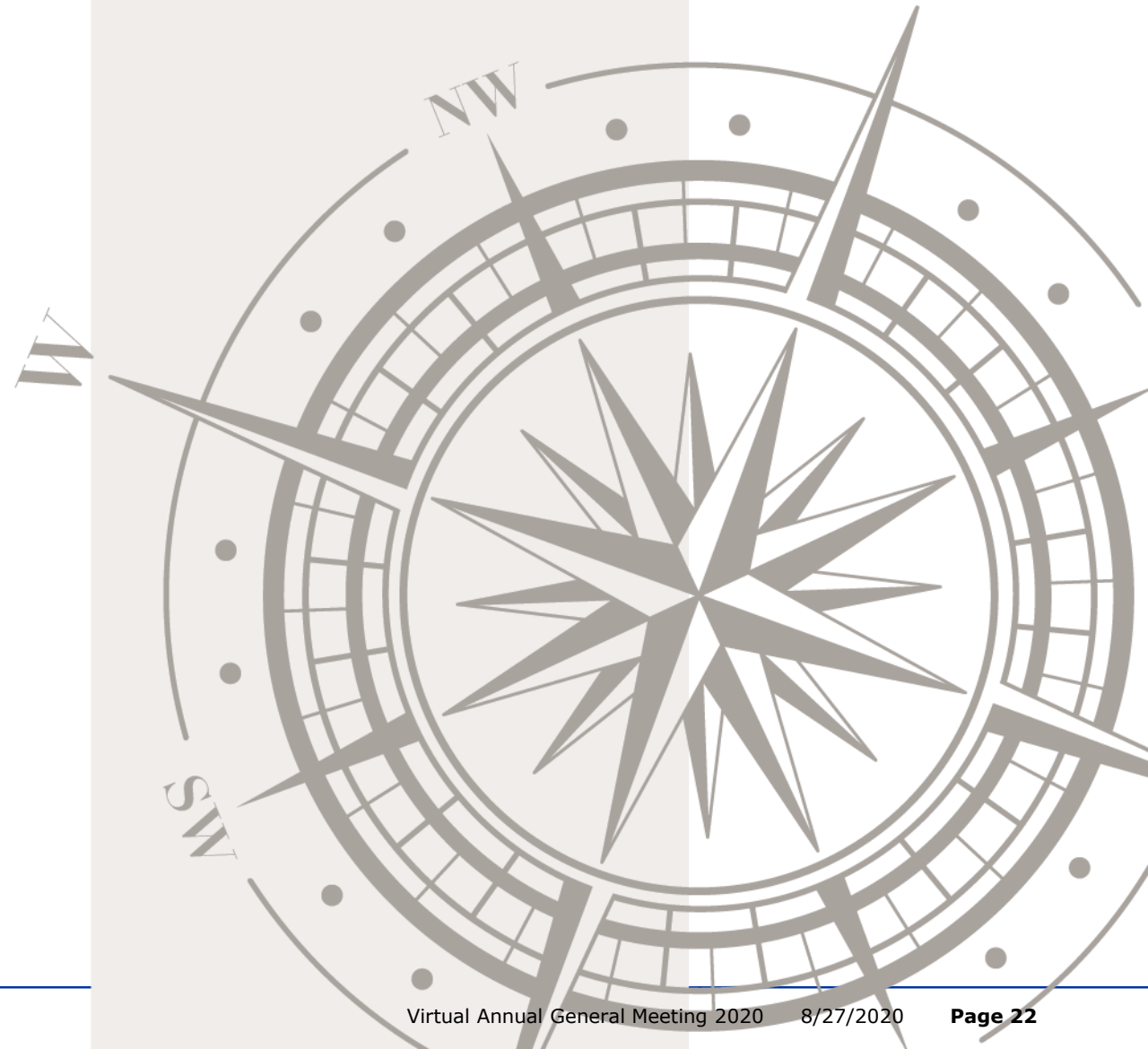
“SUSTAINABILITY
IS INTEGRAL TO
AN ORGANIZATION’S
COMPETITIVE
AGILITY.”



OUR DIFFERENCES MAKE US STRONGER



“WE FOSTER A
STRONG AND
POSITIVE
COMPLIANCE
CULTURE.”



Thank
you