

## Fresenius Medical Care AG & Co. KGaA

# COMPLETE OVERVIEW OF THE RESULTS FOR THE FOURTH QUARTER AND FULL YEAR 2016

February 22, 2017

#### **Investor Relations**

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## Statement of earnings

in US\$ million, except share data, audited	Three months ended December 31			Twelve months ended December		
	2016	2015	Change	2016	2015	Change
Health Care revenue	3.888	3,552	9.5%	14,949	13,801	8.3%
Less: patient service bad debt provision	89	90	-0.9%	430	409	5.0%
Net Health Care revenue	3.799	3,462	9.7%	14,519	13,392	8.4%
Dialysis Products revenue	888	886	0.3%	3,392	3,346	1.4%
Total net revenue	4.687	4,348	7.8%	17,911	16,738	7.0%
Costs of revenue	3,095	2,880	7.5%	12,131	11,407	6.4%
Gross profit	1,592	1,468	8.4%	5,780	5,331	8.4%
Selling, general and administrative	768	775	-1.1%	3,045	2,895	5.1%
Research and development	42	40	5.7%	162	140	15.7%
Income from equity method investees	(4)	(9)	-59.3%	(65)	(31)	106.4%
Operating income (EBIT)	786	662	18.8%	2,638	2,327	13.4%
Interest income	(8)	(37)	-77.6%	(47)	(117)	-60.0%
Interest expense	106	125	-15.1%	453	508	-11.0%
Interest expense, net	98	88	11.1%	406	391	3.6%
Income before taxes	688	574	20.0%	2,232	1,936	15.3%
Income tax expense	212	180	17.6%	683	623	9.8%
Net income	476	394	21.1%	1,549	1,313	17.9%
Less: Net income attributable to noncontrolling interests	88	77	15.0%	306	284	7.7%
Net income attributable to shareholders of FMC AG & Co. KGaA	388	317	22.5%	1,243	1,029	20.8%
Operating income (EBIT)	786	662	18.8%	2,638	2,327	13.4%
Depreciation and amortization	204	181	12.6%	775	717	8.2%
EBITDA	990	843	17.5%	3,413	3,044	12.1%
EBITDA margin	21.1%	19.4%		19.1%	18.2%	
Weighted average number of shares	306,181,415	305,147,599		305,748,381	304,440,184	
Basic earnings per share	\$1.27	\$1.04	22.1%	\$4.07	\$3.38	20.3%
Basic earnings per ADS	\$0.63	\$0.52	22.1%	\$2.03	\$1.69	20.3%
In percent of revenue						
Costs of revenue	66.0%	66.2%		67.7%	68.1%	
Gross profit	34.0%	33.8%		32.3%	31.9%	
Operating income (EBIT)	16.8%	15.2%		14.7%	13.9%	
Net income attributable to shareholders of FMC AG & Co. KGaA	8.3%	7.3%		6.9%	6.2%	



## Segment information

audited	Three mon	Three months ended December 31			Twelve months ended December 31			
	2016	2015	Change	2016	2015	Change		
Total								
Revenue in US\$ million	4,687	4,348	7.8%	17,911	16,738	7.0%		
Operating income (EBIT) in US\$ million	786	662	18.8%	2,638	2,327	13.4%		
Operating income margin in %	16.8%	15.2%		14.7%	13.9%			
Delivered EBIT in US\$ million	698	585	19.3%	2,332	2,043	14.1%		
Days sales outstanding (DSO)				70	71			
Employees (full-time equivalents)				109,319	104,033			
North America								
Revenue in US\$ million	3,374	3,084	9.4%	12,886	11,813	9.1%		
Operating income (EBIT) in US\$ million	634	514	23.3%	2,119	1,798	17.9%		
Operating income margin in %	18.8%	16.7%		16.4%	15.2%			
Delivered EBIT in US\$ million	549	440	24.9%	1,824	1,524	19.7%		
Days sales outstanding (DSO)				54	53			
U.S.								
Revenue per dialysis treatment in US\$	356	348	2.5%	351	346	1.7%		
Cost per dialysis treatment in US\$	269	268	0.2%	278	279	-0.4%		
EMEA								
Revenue in US\$ million	684	673	1.6%	2,667	2,629	1.4%		
Operating income (EBIT) in US\$ million	130	172	-24.5%	524	577	-9.1%		
Operating income margin in %	18.9%	25.5%		19.7%	21.9%			
Delivered EBIT in US\$ million	129	171	-24.9%	520	574	-9.3%		
Days sales outstanding (DSO)				101	104			
Asia-Pacific								
Revenue in US\$ million	433	394	9.9%	1,632	1,502	8.7%		
Operating income (EBIT) in US\$ million	94	79	19.9%	319	298	7.1%		
Operating income margin in %	21.8%	20.0%		19.6%	19.8%			
Delivered EBIT in US\$ million	92	77	19.7%	312	291	7.4%		
Days sales outstanding (DSO)				105	113			
Latin America								
Revenue in US\$ million	192	190	1.0%	712	766	-7.1%		
Operating income (EBIT) in US\$ million	19	23	-18.2%	66	48	36.5%		
Operating income margin in %	9.7%	12.0%		9.2%	6.3%			
Delivered EBIT in US\$ million	19	23	-18.8%	66	48	36.7%		
Days sales outstanding (DSO)				143	141			
Corporate								
Revenue in US\$ million	4	7	-52.5%	14	28	-48.0%		
Operating income (EBIT) in US\$ million	(91)	(126)	-28.0%	(390)	(394)	-0.8%		
Delivered EBIT in US\$ million	(91)	(126)	-27.9%	(390)	(394)	-0.8%		



## **Balance sheet**

in US\$ million, except debt/EBITDA ratio	December 31	December 31
	2016	2015
	(audited)	(audited)
Assets		
Current assets	7,314	6,768
Goodwill and Intangible assets	14,514	13,863
Other non-current assets	5,106	4,734
Total assets	26,934	25,365
Liabilities and equity		
Current liabilities	5,037	4,149
Long-term liabilities	9,199	9,692
Noncontrolling interests subject to put provisions and other temporary		
equity	1,241	1,028
Total equity	11,457	10,496
Total liabilities and equity	26,934	25,365
Equity/assets ratio	43%	41%
Debt		
Short-term debt	603	109
Short-term debt from related parties	3	19
Current portion of long-term debt and capital lease obligations	763	664
Long-term debt and capital lease obligations, less current portion	7,203	7,854
Total debt	8,572	8,646
Debt/EBITDA ratio	2.4	2.8

In accordance with ASU 2015-17 (Income Taxes (Topic 740): Balance Sheet Classification of Deferred Taxes) deferred taxes previously recorded in current assets and liabilities as of December 31, 2015 have been reclassified to non-current assets and liabilities in the amount of US\$216 million and US\$36 million, respectively. As a result of deferred tax netting, non-current assets and liabilities were then adjusted in the amount of US\$168 million.

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## Cash flow statement

in US\$ million, audited	Three montl Decemb		Twelve months ended December 31		
	2016	2015	2016	2015	
Operating activities					
Net income	476	394	1,549	1,313	
Depreciation / amortization	204	181	775	717	
Change in working capital and other non-cash items	164	(27)	(184)	(70)	
Net cash provided by operating activities	844	548	2,140	1,960	
In percent of revenue	18.0%	12.6%	11.9%	11.7%	
Investing activities					
Purchases of property, plant and equipment	(282)	(306)	(1,030)	(953)	
Proceeds from sale of property, plant and equipment	3	7	18	18	
Capital expenditures, net	(279)	(299)	(1,012)	(935)	
Free cash flow	565	249	1,128	1,025	
In percent of revenue	12.1%	5.7%	6.3%	6.1%	
Acquisitions and investments, net of cash acquired, and purchases of					
intangible assets	(191)	(151)	(578)	(317)	
Proceeds from divestitures	18	209	211	251	
Acquisitions and investments, net of divestitures	(173)	58	(367)	(66)	
Free cash flow after investing activities	392	307	761	959	



#### Revenue development

in US\$ million, audited	2016	2015	Change	Change at cc	Organic growth	Same market treatment growth <sup>1</sup>
Three months ended December 31						
Total revenue	4,687	4,348	7.8%	8.6%	7.1%	
Net Health Care	3,799	3,462	9.7%	10.3%	8.4%	2.8%
Dialysis Products	888	886	0.3%	1.6%	2.0%	2.676
3						
North America	3,374	3,084	9.4%	9.4%	8.0%	
Net Health Care	3,144	2,845	10.5%	10.5%	8.9%	3.2% <sup>2</sup>
Thereof Net Care Coordination revenue	603	501	20.3%	20.3%	22.4%	
Thereof Net Dialysis Care revenue	2,541	2,344	8.4%	8.4%	5.9%	3.2% <sup>2</sup>
Dialysis Products	230	239	-3.6%	-3.6%	-3.3%	
EMEA	684	673	1.6%	4.4%	1.8%	
Net Health Care	327	306	6.9%	9.9%	3.6%	3.3%
Dialysis Products	357	367	-2.7%	-0.2%	0.4%	3.376
Dialysis Floudets	337	307	-2.770	-0.276	0.476	
Asia-Pacific	433	394	9.9%	7.9%	7.7%	
Net Health Care	192	171	11.9%	4.8%	4.2%	3.6%
Dialysis Products	241	223	8.4%	10.4%	10.4%	
	400	100	4.007	40.50/	40.40/	
Latin America	192	190	1.0%	12.5%	12.4%	4.004
Net Health Care	136	140	-2.5%	14.4%	14.0%	1.9%
Dialysis Products	56	50	10.9%	7.3%	8.3%	
Corporate	4	7	-52.5%	-51.7%		
Twelve months ended December 31						
Total revenue	17,911	16,738	7.0%	8.3%	7.0%	
Net Health Care	14,519	13,392	8.4%	9.5%	7.6%	3.2%
Dialysis Products	3,392	3,346	1.4%	3.6%	4.4%	
North America	12,886	11,813	9.1%	9.1%	7.4%	2
Net Health Care	11,982	10,932	9.6%	9.6%	7.7%	3.6% <sup>3</sup>
Thereof Net Care Coordination revenue	2,307	1,882	22.5%	22.5%	20.0%	2
Thereof Net Dialysis Care revenue	9,675	9,050	6.9%	6.9%	5.1%	3.6% <sup>3</sup>
Dialysis Products	904	881	2.6%	2.6%	2.7%	
EMEA	2,667	2,629	1.4%	4.1%	2.3%	
Net Health Care	1,294	1,226	5.6%	8.9%	3.4%	3.6%
Dialysis Products	1,373	1,403	-2.2%	-0.1%	1.4%	
Asia-Pacific	1,632	1,502	8.7%	8.0%	8.2%	
Net Health Care	730	667	9.4%	3.3%	3.9%	4.7%
Dialysis Products	902	835	8.1%	11.7%	11.7%	
Latin America	712	766	-7.1%	13.1%	17.0%	
Net Health Care	513	567	-9.5%	15.2%	19.7%	1.9%
Dialysis Products	199	199	-0.3%	6.9%	9.5%	
Corporate	14	28	-48.0%	-47.9%		

<sup>&</sup>lt;sup>1</sup> same market treatment growth = organic growth less price effects

cc = constant currency. Changes in revenue include the impact of changes in foreign currency exchange rates. We use the non-GAAP financial measure at Constant Exchange Rates or Constant Currency to show changes in our revenue without giving effect to period-to-period currency fluctuations. Under U.S. GAAP, revenues received in local (non-U.S. dollar) currency are translated into U.S. dollars at the average exchange rate for the period presented. Once we translate the local currency revenues for the Constant Currency, we then calculate the change, as a percentage, of the current period revenues using the prior period exchange rates versus the prior period revenues. This resulting percentage is a non-GAAP measure referring to a change as a percentage at Constant Currency.

We believe that revenue growth is a key indication of how a company is progressing from period to period and that the non-GAAP financial measure Constant Currency is useful to investors, lenders, and other creditors because such information enables them to gauge the impact of currency fluctuations on a company's revenue from period to period. However, we also believe that the usefulness of data on Constant Currency period-over-period changes is subject to limitations, particularly if the currency effects that are eliminated constitute a significant element of our revenue and significantly impact our performance. We therefore limit our use of Constant Currency period-over-period changes to a measure for the impact of currency fluctuations on the translation of local currency revenue into U.S. dollars. We do not evaluate our results and performance without considering both Constant Currency period-over-period changes in non-U.S. GAAP revenue on the one hand and changes in revenue prepared in accordance with U.S. GAAP on the other. We caution the readers of this report to follow a similar approach by considering data on Constant Currency period-over-period changes only in addition to, and not as a substitute for or superior to, changes in revenue prepared in accordance with U.S. GAAP. We present the fluctuation derived from U.S. GAAP revenue next to the fluctuation derived from non-GAAP revenue. Because the reconciliation is inherent in the disclosure, we believe that a separate reconciliation would not provide any additional benefit.

 $<sup>^{2}</sup>$  U.S. (excl. Mexico), same market treatment growth North America: 2.7%  $^{\circ}$ 

 $<sup>^{3}</sup>$  U.S. (excl. Mexico), same market treatment growth North America: 3.1%



## **Key metrics North America segment**

audited	Three months ended December 31			Twelve mo	ecember 31	
	2016	2015	Change	2016	2015	Change
Care Coordination						
Net revenue in US\$ million	603	501	20.3%	2,307	1,882	22.5%
Operating income (EBIT) in US\$ million	(7)	13	n.a.	59	97	-38.9%
Operating income margin in %	-1.1%	2.5%		2.6%	5.2%	
Delivered EBIT in US\$ million	(10)	5	n.a.	34	57	-41.4%
Dialysis						
Net revenue in US\$ million	2,771	2,583	7.3%	10,579	9,931	6.5%
Operating income (EBIT) in US\$ million	641	501	27.7%	2,060	1,701	21.1%
Operating income margin in %	23.1%	19.4%		19.5%	17.1%	
Delivered EBIT in US\$ million	559	435	28.8%	1,790	1,467	22.1%

## **Key metrics Care Coordination**

audited	Twelve months ended December 3				
	2016	2015	Growth		
North America					
Member months under medical cost management <sup>1</sup>	387,244	208,933	85%		
Medical cost under management (in US\$ million) <sup>1</sup>	2,814	1,660	70%		
Care Coordination patient encounters	5.539.703	5.005.695	11%		

<sup>&</sup>lt;sup>1</sup> The 2016 metrics may be understated due to a physician mapping issue related to the BPCI program within a CMS system which has not yet been resolved. Additionally, data presented for the metrics are subject to finalization by CMS, which may result in changes from previously reported metrics.

## **Key metrics Dialysis Care Services**

audited	Twelve months ended December 31						
	Clinics	Growth	De novos	Patients	Growth	Treatments	Growth
Total	3,624	6%	122	308,471	5%	46,529,154	4%
North America	2,306	4%	76	188,987	3%	28,882,107	4%
EMEA	711	8%	21	59,767	9%	8,872,231	8%
Asia-Pacific	374	17%	21	29,328	11%	4,003,957	6%
Latin America	233	2%	4	30,389	1%	4,770,859	-3%



## Quality data

in % of patients	North A	merica	EMEA		erica EMEA Latin America Asia-Pacific		EMEA Latin America		acific
	Q4 2016	Q3 2016	Q4 2016	Q3 2016	Q4 2016	Q3 2016	Q4 2016	Q3 2016	
au									
Clinical Performance									
Single Pool Kt/v ≥ 1.2	98	97	96	96	91	93	97	97	
No catheter (> 90 days)	84	86	81	81	82	81	91	91	
Hemoglobin = 10-12 g/dl	73	73	78	77	52	52	60	59	
Hemoglobin = 10-13 g/dl	79	79	77	77	68	67	68	67	
Albumin $\geq 3.5 \text{ g/dl}^1$	78	77	91	91	91	88	89	88	
Phosphate ≤ 5.5 mg/dl	64	64	77	76	77	76	72	72	
Calcium = 8.4-10.2 mg/dl	84	84	76	75	79	75	75	75	
Hospitalization days	10.0	9.8	9.4	9.4	3.8	3.7	4.4	4.3	
Demographics									
Average age (in years)	63	63	64	64	59	58	65	65	
Average time on dialysis (in years)	4.0	4.0	5.7	5.6	5.2	5.2	5.1	5.0	
Average body weight (in kg)	83	83	73	72	68	68	61	61	
Prevalence of diabetes (in%)	62	61	32	32	22	26	42	43	

<sup>&</sup>lt;sup>1</sup> International standard BCR CRM470



## Reconciliation of non U.S. GAAP financial measures to the most directly comparable U.S. GAAP financial measures

in US\$ million, audited	Three month Decembe		Twelve months ended December 31		
	2016	2015	2016	2015	
Delivered EBIT reconciliation					
Total					
Operating income (EBIT)	786	662	2,638	2,32	
less noncontrolling interests	(88)	(77)	(306)	(284	
Delivered EBIT	698	585	2,332	2,04	
North America					
Operating income (EBIT)	634	514	2,119	1,79	
less noncontrolling interests	(85)	(74)	(295)	(274	
Delivered EBIT	549	440	1,824	1,52	
Care Coordination					
Operating income (EBIT)	(7)	13	59	9	
less noncontrolling interests	(3)	(8)	(25)	(40	
Delivered EBIT	(10)	5	34	57	
Dialysis					
Operating income (EBIT)	641	501	2,060	1,70	
less noncontrolling interests	(82)	(66)	(270)	(234)	
Delivered EBIT	559	435	1,790	1,467	
Delivered EDIT	337	433	1,770	1,40	
EMEA					
Operating income (EBIT)	130	172	524	57	
less noncontrolling interests	(1)	(1)	(4)	(3)	
Delivered EBIT	129	171	520	574	
Asia-Pacific					
Operating income (EBIT)	94	79	319	298	
less noncontrolling interests	(2)	(2)	(7)	(7)	
Delivered EBIT	92	77	312	291	
Latin America					
Operating income (EBIT)	19	23	66	48	
less noncontrolling interests	-	-	-	-	
Delivered EBIT	19	23	66	48	
Corporate					
Operating income (EBIT)	(91)	(126)	(390)	(394	
less noncontrolling interests	-	-	-	_ ` _	
Delivered EBIT	(91)	(126)	(390)	(394)	
Reconciliation of net cash provided by operating act	tivities to FRITDA	1			
Total EBITDA			3,413	3,044	
Interest expense, net			(406)	(391	
Income tax expense			(683)	(623)	
Change in working capital and other non-cash items			(184)	(70)	
Net cash provided by operating activities			2,140	1,960	
Annualized EBITDA <sup>2</sup>					
Operating income (EBIT)			2,626	2,327	
Depreciation and amortization			784	717	
Non-cash charges			99	83	
Annualized EBITDA			3,509	3,127	

<sup>&</sup>lt;sup>1</sup> EBITDA is the basis for determining compliance with certain covenants in Fresenius Medical Care's long-term debt instruments.

<sup>&</sup>lt;sup>2</sup> EBITDA 2016: including largest acquisitions.



## Reconciliation of non U.S. GAAP financial measures to the most directly comparable U.S. GAAP financial measures

in US\$ million, audited	Three month Decembe		Twelve months ended December 31		
	2016	2015	2016	2015	
Operating performance excluding special items					
Total Operating income (EBIT)	786	662	2.638	2.327	
Special items	-	42		61	
Settlement costs for an agreement in priciple for the GranuFlo case	_	60	_	60	
Divestment of dialysis service business in Venezuela	_	_	_	26	
Sale of European marketing rights for certain renalpharmaceuticals <sup>1</sup>	_	(18)	_	(25)	
Operating income (EBIT) excluding special items	786	704	2,638	2,388	
North America					
Operating income (EBIT)	634	514	2,119	1,798	
Special items	-	60	-	60	
Operating income (EBIT) excluding special items	634	574	2,119	1,858	
EMEA					
Operating income (EBIT)	130	172	524	577	
Special items	-	(18)	-	(25)	
Operating income (EBIT) excluding special items	130	154	524	552	
Asia-Pacific					
Operating income (EBIT)	94	79	319	298	
Special items	-	-	-	-	
Operating income (EBIT) excluding special items	94	79	319	298	
Latin America					
Operating income (EBIT)	19	23	66	48	
Special items	-	-	-	26	
Operating income (EBIT) excluding special items	19	23	66	74	
Corporate					
Operating income (EBIT)	(91)	(126)	(390)	(394)	
Special items	-	-	-	-	
Operating income (EBIT) excluding special items	(91)	(126)	(390)	(394)	
Net income <sup>2</sup>	388	317	1,243	1,029	
Special items	-	30	-	53	
Settlement costs for an agreement in priciple for the GranuFlo case	-	37	-	37	
Divestment of dialysis service business in Venezuela	-	-	-	27	
Sale of European marketing rights for certain renal pharmaceuticals <sup>1</sup>	-	(7)	-	(11)	
Net income excluding special items <sup>2</sup>	388	347	1,243	1,082	

<sup>&</sup>lt;sup>1</sup> to our Joint Venture Vifor Fresenius Medical Care Renal Pharma

Reconciliation special items page 10 of 11 February 22, 2017

<sup>&</sup>lt;sup>2</sup> attributable to shareholders of FMC AG & Co. KGaA



# Reconciliation of non U.S. GAAP financial measures to the most directly comparable U.S. GAAP financial measures

in US\$ million, audited	Twelve months ended December 31	
	2016	2015
Operating performance excluding acquisition impact and special items - basis for Guidance 2016		
Revenue	17,911	16,738
Contributions from acquisitions closed in 2015 and 2016	(275)	(74)
Revenue excluding acquisition impact	17,636	16,664
Operating income (EBIT)	2,638	2,327
Contributions from acquisitions closed in 2015 and 2016	(39)	(16)
Settlement costs for an agreement in priciple for the GranuFlo case	-	60
Operating income (EBIT) excluding acquisition impact and special items	2,599	2,371
Net income <sup>1</sup>	1,243	1,029
Contributions from acquisitions closed in 2015 and 2016	(15)	(9)
Settlement costs for an agreement in priciple for the GranuFlo case	-	37
Net income excluding acquisition impact and special items <sup>1</sup>	1,228	1,057

<sup>&</sup>lt;sup>1</sup> attributable to shareholders of FMC AG & Co. KGaA

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