

Five-Year Summary

in € M, except per share data	2021	2020	2019	2018	2017
Statements of income					
Revenue	17,619	17,859	17,477	16,547	17,784
Earnings before interest, taxes, depreciation, amortization and impairment loss (EBITDA)	3,476	4,090	3,863	3,827	3,098
Operating income	1,852	2,304	2,270	3,038	2,362
Net income (attributable to shareholders of FMC-AG & Co. KGaA)	969	1,164	1,200	1,982	1,280
Basic earnings per share in €	3.31	3.96	3.96	6.47	4.17
Balance sheets					
Non-current assets	26,400	24,414	25,770	18,395	17,651
Total assets	34,367	31,689	32,935	26,242	24,025
Equity	13,979	12,331	13,227	12,902	10,828
Total debt and lease liabilities	13,320	12,380	13,782	7,546	7,448
Cash flow					
Net cash provided by (used in) operating activities	2,489	4,233	2,567	2,062	2,192
Free cash flow (net cash provided by (used in) operating activities after capital expenditures, before acquisitions and investments)	1,660	3,197	1,454	1,059	1,351
Share data					
Year-end share price Frankfurt, Xetra in €	57.14	68.20	65.96	56.64	87.78
Year-end share price (ADS) New York in \$	32.46	41.56	36.83	32.39	52.55
Weighted average number of shares	292,944,732	294,055,525	302,691,397	306,541,706	306,563,400
Total dividend amount ¹ in € M	396	392	351	355	325
Dividend per share ¹ in €	1.35	1.34	1.20	1.17	1.06
Employees					
Full-time equivalents	122,909	125,364	120,659	112,658	114,000
Operational ratios in %					
Operating income margin	10.5	12.9	13.0	18.4	13.3
Basic earnings per share growth	(16.4)	(0.1)	(38.7)	54.9	11.6
Organic revenue growth	1.4	3.1	5.2	3.9	6.6
Return on invested capital (ROIC) ²	4.9	5.8	6.1	12.4	8.6
Net leverage ratio ³	3.3	2.7	3.2	1.8	2.1
Net cash provided by (used in) operating activities in % of revenue	14.1	23.7	14.7	12.5	12.3
Free cash flow in % of revenue	9.4	17.9	8.3	6.4	7.6
Equity ratio (equity / total assets)	40.7	38.9	40.2	49.2	45.1
Dialysis care data					
Treatments in M	52.9	53.6	52.1	50.0	48.3
Patients	345,425	346,553	345,096	333,331	320,960
Dialysis clinics	4,171	4,092	3,994	3,928	3,752

¹2021: proposal to be approved by the Annual General Meeting on May 12, 2022.

²See calculation in the Group Management Report, chapter "Overview of the group", section "Performance management system".

³See calculation in the Group Management Report, chapter "Economic Report", section "Results of operations, financial position and net assets - Financial position - Financing strategy".