

# Today's Agenda

**09:00** **Welcome**  
Oliver Maier

**09:10** **Global Overview and Strategy**  
Rice Powell

**09:50** **Region: North America**  
Ron Kuerbitz

**10:20** **Region: Asia Pacific**  
Roberto Fuste

**10:40** **Region: EMEA**  
Rice Powell

**11:00** **Q&A**

**11:20** **Break**

**11:40** **Global R&D (GRD)**  
Olaf Schermeier

**12:00** **Global Manufacturing Operations (GMO)**  
Kent Wanzek

**12:20** **Medical/Care Coordination**  
Frank Maddux

**12:40** **Q&A**

**13:00** **Lunch**

**13:40** **Financials**  
Mike Brosnan

**14:10** **Summary**  
Rice Powell

**14:15** **Q&A**

**14:30** **Finish**