

February 24, 2016

# INVESTOR NEWS

*Fresenius Medical Care reports  
fourth quarter and full year 2015 results*

- *Targets for 2015 achieved: revenue + 11% constant currency, net income<sup>1,2</sup> +2%*
- *3% dividend increase to be proposed at the Annual General Meeting*
- *Excellent organic growth and positive operating earnings development in North America*
- *Strong organic growth dynamic in Care Coordination activities, still in investment mode*
- *International performance furthermore impacted by currency fluctuations*
- *Result pushed by Global Efficiency Program and lower costs for healthcare supplies*
- *2016 outlook in line with projection*

#### **Fourth quarter 2015 key figures:**

|  |                 |             |
|--|-----------------|-------------|
| Net revenue  | \$4,348 million | +1% / +5%cc |
| Operating income (EBIT)                                      | \$662 million   | 0%          |
| Operating income (EBIT) excluding special items <sup>2</sup> | \$704 million   | +5%         |
| Net income <sup>1</sup>                                      | \$317 million   | -6%         |
| Net income excluding special items <sup>1,2</sup>            | \$347 million   | +2%         |
| Basic earnings per share                                     | \$1.04          | -6%         |

#### **Full year 2015 key figures:**

|  |                  |              |
|--|------------------|--------------|
| Net revenue  | \$16,738 million | +6% / +11%cc |
| Operating income (EBIT)                                      | \$2,327 million  | +3%          |
| Operating income (EBIT) excluding special items <sup>2</sup> | \$2,388 million  | +5%          |
| Net income <sup>1</sup>                                      | \$1,029 million  | -2%          |
| Net income excluding special items <sup>1,2</sup>            | \$1,082 million  | +2%          |
| Basic earnings per share                                     | \$3.38           | -2%          |

#### **Dividend proposal:**

|           |       |     |
|-----------|-------|-----|
| Per share | €0.80 | +3% |
|-----------|-------|-----|

cc = at constant currency rate

*Rice Powell, Chief Executive Officer of Fresenius Medical Care stated: "Our commitment to our patients continues to produce substantial results. After investing heavily in new business activities, 2015 was a year that focused on operational excellence. Strong market dynamics in our core dialysis markets had been supported by new operating profitability levels. In 2016 we even want to accelerate the value creation for all our shareholders. We delivered on revenue, net income guidance for 2015 and confirm our targets for 2016: strong revenue growth combined with even higher net income growth."*

<sup>1</sup> attributable to shareholders of Fresenius Medical Care AG & Co. KGaA, <sup>2</sup> excluding special items: divestiture of dialysis business in Venezuela, sale of the European marketing rights to Vifor and settlement costs for an agreement in principle for the GranuFlo® case in 2015 as well as closing of manufacturing plants in 2014

## ***Fourth quarter 2015***

### **Revenue**

**Net revenue** for the fourth quarter of 2015 increased slightly by 1% to \$4,348 million (+5% at constant currency) as compared to the fourth quarter of 2014. Organic revenue growth was 5%. Net Health Care revenue grew by 4% to \$3,462 million (+7% at constant currency). The organic growth rate was 6%. After a very strong first half in the product business, the dialysis product revenue was down by 11% to \$886 million. The company generated more than 70% of the product business in the three International segments which implied a strong currency headwind. On a constant currency basis, dialysis product revenue decreased by 2%.

**North America** revenue for the fourth quarter of 2015 increased by 7% to \$3,084 million. Organic revenue growth was 5%. Net Health Care revenue contributed \$2,845 million (+8% on a year on year basis), the product business \$239 million (+1% on a year on year basis). The Care Coordination business recorded revenue of \$501 million – corresponding to a significant growth of 27% over the previous years fourth quarter. Organic revenue growth was 23%.

**International** revenue decreased by 12% to \$1,257 million (an increase of 2% on a constant currency basis), clearly negatively impacted by currency translation. Organic revenue growth was 3%. Net Health Care revenue was \$617 million (-10%, +5% at constant currency). Dialysis product revenue decreased by 13% to \$640 million (-1% at constant currency).

#### ***International segments:***

**Europe, Middle East and Africa (EMEA)** revenue decreased by 12% to \$673 million. Constant currency and organic revenue growth was 1%. Net Health Care revenue decreased by 11% to \$306 million (+4% at constant currency). Dialysis product revenue decreased by 13% to \$367 million (-1% at constant currency and stable on an organic perspective).

**Asia-Pacific** revenue decreased by 6% to \$394 million (+1% at constant currency). Net Health Care revenue amounted to \$171 million (+3% at constant currency), dialysis product revenue decreased to \$223 million (stable level at constant currency rates).

**Latin America** revenue decreased by 20% to \$190 million. At constant currency revenue grew by 3%. Organic revenue growth was 15%. Net Health Care revenue decreased by 14% to \$140 million (+9% at constant currency). With a plus of 27% organic growth was very strong.

Dialysis product revenue decreased by 33% to \$50 million (a decrease of 9% at constant currency).

## Earnings

**Operating income (EBIT)** was \$662 million, stable compared to last year. The sale of remaining European marketing rights to a Joint Venture was recognized in the fourth quarter resulting in an additional gain of \$18 million. The company also reached an agreement in principle to resolve a product liability litigation in the United States involving GranuFlo®/NaturaLyte®. This caused a pre-tax charge of \$60 million. Excluding both special items operating income increased 5% from \$669 million to \$704 million.

Operating income for **North America** for the fourth quarter of 2015 was \$514 million, an increase of 4% as compared to the corresponding quarter in 2014. Excluding the \$60 million settlement costs for the GranuFlo®/NaturaLyte® case the operating income was \$574 million, a strong increase of 16%.

### **International segments:**

Operating income for **EMEA** for the fourth quarter of 2015 increased by 20% to \$172 million as compared to the same quarter 2014. Operating income, excluding the \$18 million gain resulting from the sale of the European marketing rights, was \$154 million, reflecting an increase of 8%. Operating income for **Asia-Pacific** was \$79 million, a sequential improvement of \$11 million and a decrease of 21% on a year on year basis. Operating income for **Latin America** for the fourth quarter of 2015 was \$23 million (Q4 2014: \$35 million).

The **corporate costs** were up at \$ 126 million compared to \$108 million in Q4 2014.

**Net interest expense** for the reported quarter was with \$88 million clearly below Q4 of last year (-25%) due to higher interest income resulting from the early repayment of interest-bearing notes receivables and due to a decreased average debt level.

**Income tax expense** was \$180 million for Q4 2015, which translates into an effective tax rate of 31.4%. This compares to income tax expense of \$143 million and a tax rate of 26.2%, which was influenced favorably by the resolution of challenged deductions for the civil payments taken in prior years.

**Net income** attributable to shareholders of Fresenius Medical Care AG & Co. KGaA for the fourth quarter of 2015 was \$317 million compared to \$335 million in the fourth quarter of

2014. Excluding special items net income attributable to shareholders of Fresenius Medical Care AG & Co. KGaA was \$347 million – this means an increase by 2%. Net income attributable to noncontrolling interest increased to \$77 million (\$68 million in Q4 2014).

**Basic earnings per share (EPS)** for the fourth quarter of 2015 was \$1.04, compared to \$1.11 for the corresponding period in 2014. The weighted average number of shares outstanding for Q4 2015 was approximately 305.1 million shares, compared to approximately 303.3 million shares.

## Cash flow

In the fourth quarter of 2015, the company generated \$548 million, representing approximately 13% of revenue, in **net cash provided by operating activities**, compared to the corresponding figure of last year of \$588 million.

A total of \$299 million was spent for **capital expenditures**, net of disposals. **Free cash flow** was \$249 million compared to \$306 million in the comparable quarter of 2014.

A total of \$151 million in cash was spent for **acquisitions and investments**. Divestitures driven by the early repayment of interest bearing notes receivables were \$209 million. **Free cash flow after investing activities** was \$307 million as compared to (\$419) million in Q4 2014.

## ***Full year 2015***

### **Revenue and earnings**

**Net revenue** for full year 2015 increased by 6% to \$16,738 million (+11% at constant currency) as compared to fiscal 2014. Organic revenue growth worldwide was 6%.

**Operating income (EBIT)** for the full year 2015 increased by 3% to \$2,327 million. Excluding special items operating income grew by 5% and reached \$2,388 million as compared to \$2,271 million for fiscal 2014.

**Net interest expense** for fiscal 2015 was \$391 million as compared to \$411 million for the corresponding period in 2014.

**Income tax expense** for full year 2015 was \$623 million, which translates into an effective tax rate of 32.1%. This compares to income tax expense of \$584 million and a tax rate of 31.7% for 2014.

For full year 2015, **net income attributable to shareholders of Fresenius Medical Care AG & Co. KGaA** was \$1,029 million compared to \$1,045 million in 2014. Excluding special items **net income attributable to shareholders of Fresenius Medical Care AG & Co. KGaA** increased to \$1,082 million, plus 2% compared with the comparable number of \$1,058 million for fiscal 2014.

For fiscal year 2015, **basic earnings per share (EPS)** was down at \$3.38 as compared to the corresponding number for full year 2014 (\$3.46). The weighted average number of shares outstanding for 12 months of 2015 was approximately 304.4 million shares (full year 2014: 302.3 million).

### **Cash flow**

In the reported period 2015, the company generated \$1,960 million in **net cash provided by operating activities**, representing 11.7% of revenue, as compared to \$1,861 million for the same period in 2014.

A total of \$935 million was spent for **capital expenditures**, net of disposals. **Free cash flow** was \$1,025 million as compared to \$941 million in 2014, a strong increase of roughly 9% on a year on year basis.

A total of \$66 million in cash was spent for **acquisitions and investments, net of divestitures**. **Free cash flow after investing activities** was \$959 million as compared to (\$829) million for the twelve months of 2014.

## Employees

As of December 31, 2015, Fresenius Medical Care had 104,033 **employees** (full-time equivalents) worldwide, compared to 99,895 employees at the end of 2014. This increase of 4% was mainly attributable to our continued organic growth and acquisitions.

## Balance sheet structure

The company's total assets were slightly above last years level and amounted to \$25,533 million (Dec. 31, 2014: \$25,381 million). Current assets increased by 4% to \$6,984 million (Dec. 31, 2014: \$6,718 million). Goodwill and intangible assets as well as non-current assets remained stable with \$13,863 million (Dec. 31, 2014: 13,951 million) and \$4,686 million (Dec. 31, 2014: 4,712 million) respectively. Total equity increased by 5% to \$10,496 million (Dec. 31, 2014: \$10,028 million). The equity ratio was 41% as compared to 40% at the end of 2014. Total debt was \$8,646 million (Dec. 31, 2014: \$9,466 million).

*Please refer to the attachments for a complete overview of the results for the fourth quarter and full year 2015 and the reconciliation of non-GAAP financial measures included in this release to the most comparable GAAP financial measures.*

## Dividend

At the Annual General Meeting to be held on May 12, 2016, shareholders will be asked to approve a dividend of €0.80 per share, **an increase of 3%** compared to 2014 (€0.78). This would mean the 19<sup>th</sup> consecutive dividend increase shareholders can expect.

## Outlook 2016

Based on the projection Fresenius Medical Care provided for 2016, the company is guiding for **revenue** to grow 7-10% at constant currency excluding acquisitions 2015 and 2016. **Net income attributable to shareholders of Fresenius Medical Care AG & Co. KGaA** is expected to increase by 15-20% in 2016 excluding acquisitions in 2015 and 2016, based on net income for 2015 of \$1,057 million (net income excluding settlement costs for an agreement in principle for the GranuFlo<sup>®</sup>/NaturaLyte<sup>®</sup> case of -\$37 million and +\$9 million acquisitions).

The company expects to spend **capital expenditures** of \$1.0 - \$1.1 billion and around \$750 million on acquisitions. The **debt/EBITDA ratio** is expected to be below 3.0 by the end of 2016.

## Conference call

Fresenius Medical Care will hold a conference call to discuss the results of the fourth quarter and full year 2015 on Wednesday, February 24, 2016 at 9:30 a.m. EST / 3:30 p.m. CET / 10:30 a.m. EDT. The company invites investors to follow the live webcast of the call at the company's website [www.freseniusmedicalcare.com](http://www.freseniusmedicalcare.com) in the "Investors/Events & Presentations" section. A replay will be available shortly after the call.

Fresenius Medical Care is the world's largest provider of products and services for individuals with renal diseases of which around 2.8 million patients worldwide regularly undergo dialysis treatment. Through its network of 3,418 dialysis clinics, Fresenius Medical Care provides dialysis treatments for 294,381 patients around the globe. Fresenius Medical Care is also the leading provider of dialysis products such as dialysis machines or dialyzers. Along with the core business, the company focuses on expanding the range of additional medical services in the field of care coordination.

For more information about Fresenius Medical Care, visit the company's website at [www.freseniusmedicalcare.com](http://www.freseniusmedicalcare.com).

### Disclaimer

This release contains forward-looking statements that are subject to various risks and uncertainties. Actual results could differ materially from those described in these forward-looking statements due to certain factors, including changes in business, economic and competitive conditions, regulatory reforms, foreign exchange rate fluctuations, uncertainties in litigation or investigative proceedings, and the availability of financing. These and other risks and uncertainties are detailed in Fresenius Medical Care AG & Co. KGaA's reports filed with the U.S. Securities and Exchange Commission. Fresenius Medical Care AG & Co. KGaA does not undertake any responsibility to update the forward-looking statements in this release.



## Statement of earnings

in US\$ million, except share data, audited

|   | Three months ended<br>December 31 |                    |              | Twelve months ended<br>December 31 |                    |              |
|---|-----------------------------------|--------------------|--------------|------------------------------------|--------------------|--------------|
|   | 2015                              | 2014               | Change       | 2015                               | 2014               | Change       |
| Health Care revenue   | 3,552                             | 3,417              | 3.9%         | 13,801                             | 12,553             | 9.9%         |
| Less: patient service bad debt provision                                | 90                                | 95                 | -5.5%        | 409                                | 303                | 35.3%        |
| Net Health Care revenue   | 3,462                             | 3,322              | 4.2%         | 13,392                             | 12,250             | 9.3%         |
| Dialysis products revenue   | 886                               | 998                | -11.3%       | 3,346                              | 3,582              | -6.6%        |
| <b>Total net revenue</b>  | <b>4,348</b>                      | <b>4,320</b>       | <b>0.6%</b>  | <b>16,738</b>                      | <b>15,832</b>      | <b>5.7%</b>  |
| Costs of revenue  | 2,880                             | 2,906              | -0.9%        | 11,407                             | 10,836             | 5.3%         |
| Gross profit  | 1,468                             | 1,414              | 3.8%         | 5,331                              | 4,996              | 6.7%         |
| Selling, general and administrative                                     | 775                               | 723                | 7.4%         | 2,895                              | 2,644              | 9.5%         |
| Research and development  | 40                                | 31                 | 28.2%        | 140                                | 122                | 14.9%        |
| Income from equity method investees                                     | (9)                               | (3)                | 225.0%       | (31)                               | (25)               | 26.6%        |
| <b>Operating income (EBIT)</b>  | <b>662</b>                        | <b>663</b>         | <b>-0.2%</b> | <b>2,327</b>                       | <b>2,255</b>       | <b>3.2%</b>  |
| Interest income   | (37)                              | (45)               | -16.6%       | (117)                              | (84)               | 38.4%        |
| Interest expense  | 125                               | 162                | -22.7%       | 508                                | 495                | 2.6%         |
| Interest expense, net   | 88                                | 117                | -25.1%       | 391                                | 411                | -4.8%        |
| <b>Income before taxes</b>  | <b>574</b>                        | <b>546</b>         | <b>5.1%</b>  | <b>1,936</b>                       | <b>1,844</b>       | <b>5.0%</b>  |
| Income tax expense  | 180                               | 143                | 25.9%        | 623                                | 584                | 6.6%         |
| <b>Net income</b>   | <b>394</b>                        | <b>403</b>         | <b>-2.3%</b> | <b>1,313</b>                       | <b>1,260</b>       | <b>4.2%</b>  |
| Less: Net income attributable to noncontrolling interests               | 77                                | 68                 | 13.6%        | 284                                | 215                | 32.2%        |
| <b>Net income attributable to shareholders of FMC AG &amp; Co. KGaA</b> | <b>317</b>                        | <b>335</b>         | <b>-5.5%</b> | <b>1,029</b>                       | <b>1,045</b>       | <b>-1.5%</b> |
| <b>Operating income (EBIT)</b>  | <b>662</b>                        | <b>663</b>         | <b>-0.2%</b> | <b>2,327</b>                       | <b>2,255</b>       | <b>3.2%</b>  |
| Depreciation and amortization   | 181                               | 186                | -2.8%        | 717                                | 699                | 2.6%         |
| <b>EBITDA</b>   | <b>843</b>                        | <b>849</b>         | <b>-0.8%</b> | <b>3,044</b>                       | <b>2,954</b>       | <b>3.1%</b>  |
| EBITDA margin   | 19.4%                             | 19.7%              |              | 18.2%                              | 18.7%              |              |
| <b>Weighted average number of shares</b>                                | <b>305,147,599</b>                | <b>303,347,550</b> |              | <b>304,440,184</b>                 | <b>302,339,124</b> |              |
| <b>Basic earnings per share</b>   | <b>\$1.04</b>                     | <b>\$1.11</b>      | <b>-6.1%</b> | <b>\$3.38</b>                      | <b>\$3.46</b>      | <b>-2.2%</b> |
| <b>Basic earnings per ADS</b>   | <b>\$0.52</b>                     | <b>\$0.55</b>      | <b>-6.1%</b> | <b>\$1.69</b>                      | <b>\$1.73</b>      | <b>-2.2%</b> |
| <b>In percent of revenue</b>  |                                   |                    |              |                                    |                    |              |
| Costs of revenue  | 66.2%                             | 67.3%              |              | 68.1%                              | 68.4%              |              |
| Gross profit  | 33.8%                             | 32.7%              |              | 31.9%                              | 31.6%              |              |
| <b>Operating income (EBIT)</b>  | <b>15.2%</b>                      | <b>15.4%</b>       |              | <b>13.9%</b>                       | <b>14.2%</b>       |              |
| <b>Net income attributable to shareholders of FMC AG &amp; Co. KGaA</b> | <b>7.3%</b>                       | <b>7.8%</b>        |              | <b>6.2%</b>                        | <b>6.6%</b>        |              |

## Segment and other information

| audited                                 | Three months ended<br>December 31 |       |        | Twelve months ended<br>December 31 |        |        |
|---|-----------------------------------|-------|--------|------------------------------------|--------|--------|
|   | 2015                              | 2014  | Change | 2015                               | 2014   | Change |
| <b>Total</b>                            |                                   |       |        |                                    |        |        |
| Revenue in US\$ million                 | 4,348                             | 4,320 | 0.6%   | 16,738                             | 15,832 | 5.7%   |
| Operating income (EBIT) in US\$ million | 662                               | 663   | -0.2%  | 2,327                              | 2,255  | 3.2%   |
| Operating income margin in %            | 15.2%                             | 15.4% |        | 13.9%                              | 14.2%  |        |
| Delivered EBIT in US\$ million          | 585                               | 595   | -1.8%  | 2,043                              | 2,040  | 0.1%   |
| Days sales outstanding (DSO)            |                                   |       |        | 71                                 | 72     |        |
| Employees (full-time equivalents)       |                                   |       |        | 104,033                            | 99,895 |        |
| <b>North America</b>                    |                                   |       |        |                                    |        |        |
| Revenue in US\$ million                 | 3,084                             | 2,876 | 7.2%   | 11,813                             | 10,500 | 12.5%  |
| Operating income (EBIT) in US\$ million | 514                               | 493   | 4.2%   | 1,798                              | 1,643  | 9.4%   |
| Operating income margin in %            | 16.7%                             | 17.2% |        | 15.2%                              | 15.6%  |        |
| Delivered EBIT in US\$ million          | 440                               | 428   | 2.8%   | 1,524                              | 1,436  | 6.1%   |
| Days sales outstanding (DSO)            |                                   |       |        | 53                                 | 50     |        |
| <b>U.S.</b>                             |                                   |       |        |                                    |        |        |
| Revenue per dialysis treatment in US\$  | 348                               | 346   | 0.5%   | 346                                | 342    | 1.2%   |
| Cost per dialysis treatment in US\$     | 268                               | 277   | -3.0%  | 279                                | 280    | -0.3%  |
| <b>International</b>                    |                                   |       |        |                                    |        |        |
| Revenue in US\$ million                 | 1,257                             | 1,422 | -11.5% | 4,897                              | 5,265  | -7.0%  |
| Operating income (EBIT) in US\$ million | 274                               | 278   | -1.9%  | 923                                | 970    | -4.9%  |
| Operating income margin in %            | 21.7%                             | 19.6% |        | 18.8%                              | 18.4%  |        |
| Delivered EBIT in US\$ million          | 271                               | 275   | -2.1%  | 913                                | 962    | -5.1%  |
| Days sales outstanding (DSO)            |                                   |       |        | 112                                | 114    |        |
| <b>EMEA</b>                             |                                   |       |        |                                    |        |        |
| Revenue in US\$ million                 | 673                               | 766   | -12.1% | 2,629                              | 3,072  | -14.4% |
| Operating income (EBIT) in US\$ million | 172                               | 143   | 20.0%  | 577                                | 590    | -2.2%  |
| Operating income margin in %            | 25.5%                             | 18.7% |        | 21.9%                              | 19.2%  |        |
| Delivered EBIT in US\$ million          | 171                               | 142   | 19.7%  | 574                                | 587    | -2.3%  |
| Days sales outstanding (DSO)            |                                   |       |        | 104                                | 104    |        |
| <b>Asia-Pacific</b>                     |                                   |       |        |                                    |        |        |
| Revenue in US\$ million                 | 394                               | 419   | -5.8%  | 1,502                              | 1,357  | 10.7%  |
| Operating income (EBIT) in US\$ million | 79                                | 100   | -21.3% | 298                                | 279    | 6.7%   |
| Operating income margin in %            | 20.0%                             | 23.9% |        | 19.8%                              | 20.6%  |        |
| Delivered EBIT in US\$ million          | 77                                | 98    | -21.8% | 291                                | 274    | 6.3%   |
| Days sales outstanding (DSO)            |                                   |       |        | 113                                | 124    |        |
| <b>Latin America</b>                    |                                   |       |        |                                    |        |        |
| Revenue in US\$ million                 | 190                               | 237   | -19.7% | 766                                | 836    | -8.3%  |
| Operating income (EBIT) in US\$ million | 23                                | 35    | -35.5% | 48                                 | 101    | -52.5% |
| Operating income margin in %            | 12.0%                             | 14.9% |        | 6.3%                               | 12.1%  |        |
| Delivered EBIT in US\$ million          | 23                                | 35    | -35.2% | 48                                 | 101    | -52.5% |
| Days sales outstanding (DSO)            |                                   |       |        | 141                                | 128    |        |
| <b>Corporate</b>                        |                                   |       |        |                                    |        |        |
| Revenue in US\$ million                 | 7                                 | 22    | -72.5% | 28                                 | 67     | -58.4% |
| Operating income (EBIT) in US\$ million | (126)                             | (108) | 15.6%  | (394)                              | (358)  | 9.8%   |
| Delivered EBIT in US\$ million          | (126)                             | (108) | 15.6%  | (394)                              | (358)  | 9.9%   |

## Balance sheet

| in US\$ million, except debt/EBITDA ratio                                     | December 31   | December 31   |
|---|---------------|---------------|
|   | <b>2015</b>   | <b>2014</b>   |
|   | (audited)     | (audited)     |
| <b>Assets</b>   |               |               |
| Current assets  | 6,984         | 6,718         |
| Goodwill and Intangible assets  | 13,863        | 13,951        |
| Other non-current assets  | 4,686         | 4,712         |
| <b>Total assets</b>   | <b>25,533</b> | <b>25,381</b> |
| <b>Liabilities and equity</b>   |               |               |
| Current liabilities   | 4,185         | 3,477         |
| Long-term liabilities   | 9,824         | 11,051        |
| Noncontrolling interests subject to put provisions and other temporary equity | 1,028         | 825           |
| Total equity  | 10,496        | 10,028        |
| <b>Total liabilities and equity</b>   | <b>25,533</b> | <b>25,381</b> |
| <b>Equity/assets ratio</b>  | <b>41%</b>    | <b>40%</b>    |
| <b>Debt</b>   |               |               |
| Short-term debt   | 109           | 133           |
| Short-term debt from related parties  | 19            | 5             |
| Current portion of long-term debt and capital lease obligations               | 664           | 314           |
| Long-term debt and capital lease obligations, less current portion            | 7,854         | 9,014         |
| <b>Total debt</b>   | <b>8,646</b>  | <b>9,466</b>  |
| <b>Debt/EBITDA ratio</b>  | <b>2.8</b>    | <b>3.0</b>    |

At December 31, 2014 debt issuance costs in the amount of \$66 M have been reclassified from current assets and other non-current assets to long-term liabilities to conform to the current year's presentation.

## Cash flow statement

| in US\$ million, audited   | Three months ended |              | Twelve months ended |              |
|--|--------------------|--------------|---------------------|--------------|
|  | December 31        | December 31  | December 31         | December 31  |
|  | <b>2015</b>        | <b>2014</b>  | <b>2015</b>         | <b>2014</b>  |
| <b>Operating activities</b>  |                    |              |                     |              |
| Net income   | 394                | 403          | 1,313               | 1,260        |
| Depreciation / amortization  | 181                | 186          | 717                 | 699          |
| Change in working capital and other non-cash items                                     | (27)               | (1)          | (70)                | (98)         |
| <b>Net cash provided by operating activities</b>                                       | <b>548</b>         | <b>588</b>   | <b>1,960</b>        | <b>1,861</b> |
| In percent of revenue  | 12.6%              | 13.6%        | 11.7%               | 11.8%        |
| <b>Investing activities</b>  |                    |              |                     |              |
| Purchases of property, plant and equipment   | (306)              | (285)        | (953)               | (932)        |
| Proceeds from sale of property, plant and equipment                                    | 7                  | 3            | 18                  | 12           |
| Capital expenditures, net  | (299)              | (282)        | (935)               | (920)        |
| <b>Free cash flow</b>  | <b>249</b>         | <b>306</b>   | <b>1,025</b>        | <b>941</b>   |
| In percent of revenue  | 5.7%               | 7.1%         | 6.1%                | 5.9%         |
| Acquisitions and investments, net of cash acquired, and purchases of intangible assets | (151)              | (730)        | (317)               | (1,779)      |
| Proceeds from divestitures   | 209                | 5            | 251                 | 9            |
| Acquisitions and investments, net of divestitures                                      | 58                 | (725)        | (66)                | (1,770)      |
| <b>Free cash flow after investing activities</b>                                       | <b>307</b>         | <b>(419)</b> | <b>959</b>          | <b>(829)</b> |

## Revenue development for fourth quarter

| in US\$ million, audited              | 2015         | 2014         | Change        | Change<br>at cc | Organic<br>growth | Same market<br>treatment<br>growth <sup>1</sup> |
|---------------------------------------|--------------|--------------|---------------|-----------------|-------------------|---|
| <b>Three months ended December 31</b> |              |              |               |                 |                   |   |
| <b>Total revenue</b>                  | <b>4,348</b> | <b>4,320</b> | <b>0.6%</b>   | <b>5.0%</b>     | <b>4.7%</b>       |   |
| Net Health Care                       | 3,462        | 3,322        | 4.2%          | 7.2%            | 6.4%              | 4.2%  |
| Dialysis products                     | 886          | 998          | -11.3%        | -2.4%           | -0.8%             |   |
| <b>North America</b>                  | <b>3,084</b> | <b>2,876</b> | <b>7.2%</b>   | <b>7.2%</b>     | <b>5.5%</b>       |   |
| Net Health Care                       | 2,845        | 2,640        | 7.8%          | 7.8%            | 5.9%              | 4.2%  |
| Thereof Net Care Coordination revenue | 501          | 395          | 26.8%         | 26.8%           | 22.8%             |   |
| Thereof Net Dialysis Care revenue     | 2,344        | 2,245        | 4.4%          | 4.4%            | 4.3%              | 4.2%  |
| Dialysis products                     | 239          | 236          | 0.9%          | 0.9%            | 1.0%              |   |
| <b>International</b>                  | <b>1,257</b> | <b>1,422</b> | <b>-11.5%</b> | <b>1.6%</b>     | <b>3.1%</b>       |   |
| Net Health Care                       | 617          | 682          | -9.5%         | 4.9%            | 8.8%              | 4.0%  |
| Dialysis products                     | 640          | 740          | -13.4%        | -1.4%           | -1.1%             |   |
| <b>EMEA</b>                           | <b>673</b>   | <b>766</b>   | <b>-12.1%</b> | <b>1.3%</b>     | <b>1.2%</b>       |   |
| Net Health Care                       | 306          | 342          | -10.6%        | 3.7%            | 2.6%              | 2.9%  |
| Dialysis products                     | 367          | 424          | -13.4%        | -0.6%           | 0.1%              |   |
| <b>Asia-Pacific</b>                   | <b>394</b>   | <b>419</b>   | <b>-5.8%</b>  | <b>1.0%</b>     | <b>0.0%</b>       |   |
| Net Health Care                       | 171          | 178          | -3.7%         | 3.0%            | 4.2%              | 4.7%  |
| Dialysis products                     | 223          | 241          | -7.4%         | -0.4%           | -1.5%             |   |
| <b>Latin America</b>                  | <b>190</b>   | <b>237</b>   | <b>-19.7%</b> | <b>3.4%</b>     | <b>15.2%</b>      |   |
| Net Health Care                       | 140          | 162          | -13.7%        | 9.3%            | 27.3%             | 5.7%  |
| Dialysis products                     | 50           | 75           | -32.8%        | -9.4%           | -6.8%             |   |
| <b>Corporate</b>                      | <b>7</b>     | <b>22</b>    | <b>-72.5%</b> | <b>-69.0%</b>   |                   |   |

<sup>1</sup> same market treatment growth = organic growth less price effects

cc = constant currency. Changes in revenue include the impact of changes in foreign currency exchange rates. We use the non-GAAP financial measure at Constant Exchange Rates or Constant Currency to show changes in our revenue without giving effect to period-to-period currency fluctuations. Under U.S. GAAP, revenues received in local (non-U.S. dollar) currency are translated into U.S. dollars at the average exchange rate for the period presented. Once we translate the local currency revenues for the Constant Currency, we then calculate the change, as a percentage, of the current period revenues using the prior period exchange rates versus the prior period revenues. This resulting percentage is a non-GAAP measure referring to a change as a percentage at Constant Currency.

We believe that revenue growth is a key indication of how a company is progressing from period to period and that the non-GAAP financial measure Constant Currency is useful to investors, lenders, and other creditors because such information enables them to gauge the impact of currency fluctuations on a company's revenue from period to period. However, we also believe that the usefulness of data on Constant Currency period-over-period changes is subject to limitations, particularly if the currency effects that are eliminated constitute a significant element of our revenue and significantly impact our performance. We therefore limit our use of Constant Currency period-over-period changes to a measure for the impact of currency fluctuations on the translation of local currency revenue into U.S. dollars. We do not evaluate our results and performance without considering both Constant Currency period-over-period changes in non-U.S. GAAP revenue on the one hand and changes in revenue prepared in accordance with U.S. GAAP on the other. We caution the readers of this report to follow a similar approach by considering data on Constant Currency period-over-period changes only in addition to, and not as a substitute for or superior to, changes in revenue prepared in accordance with U.S. GAAP. We present the fluctuation derived from U.S. GAAP revenue next to the fluctuation derived from non-GAAP revenue. Because the reconciliation is inherent in the disclosure, we believe that a separate reconciliation would not provide any additional benefit.

## Revenue development for full year

| in US\$ million, audited               | 2015          | 2014          | Change        | Change at cc  | Organic growth | Same market treatment growth <sup>1</sup> |
|--|---------------|---------------|---------------|---------------|----------------|---|
| <b>Twelve months ended December 31</b> |               |               |               |               |                |   |
| <b>Total revenue</b>                   | <b>16,738</b> | <b>15,832</b> | <b>5.7%</b>   | <b>11.1%</b>  | <b>6.5%</b>    |   |
| Net Health Care                        | 13,392        | 12,250        | 9.3%          | 13.1%         | 6.9%           | 4.3%                                      |
| Dialysis products                      | 3,346         | 3,582         | -6.6%         | 4.3%          | 5.2%           |   |
| <b>North America</b>                   | <b>11,813</b> | <b>10,500</b> | <b>12.5%</b>  | <b>12.5%</b>  | <b>6.4%</b>    |   |
| Net Health Care                        | 10,932        | 9,655         | 13.2%         | 13.2%         | 6.6%           | 4.1%                                      |
| Thereof Net Care Coordination revenue  | 1,882         | 1,039         | 81.1%         | 81.1%         | 24.7%          |   |
| Thereof Net Dialysis Care revenue      | 9,050         | 8,616         | 5.0%          | 5.0%          | 5.0%           | 4.1%                                      |
| Dialysis products                      | 881           | 845           | 4.3%          | 4.3%          | 4.3%           |   |
| <b>International</b>                   | <b>4,897</b>  | <b>5,265</b>  | <b>-7.0%</b>  | <b>9.0%</b>   | <b>6.7%</b>    |   |
| Net Health Care                        | 2,460         | 2,595         | -5.2%         | 12.4%         | 7.9%           | 4.6%                                      |
| Dialysis products                      | 2,437         | 2,670         | -8.7%         | 5.7%          | 5.6%           |   |
| <b>EMEA</b>                            | <b>2,629</b>  | <b>3,072</b>  | <b>-14.4%</b> | <b>3.0%</b>   | <b>3.4%</b>    |   |
| Net Health Care                        | 1,226         | 1,438         | -14.8%        | 3.5%          | 4.0%           | 3.8%                                      |
| Dialysis products                      | 1,403         | 1,634         | -14.1%        | 2.6%          | 2.9%           |   |
| <b>Asia-Pacific</b>                    | <b>1,502</b>  | <b>1,357</b>  | <b>10.7%</b>  | <b>20.1%</b>  | <b>9.3%</b>    |   |
| Net Health Care                        | 667           | 569           | 17.3%         | 30.3%         | 5.3%           | 3.8%                                      |
| Dialysis products                      | 835           | 788           | 5.8%          | 12.7%         | 11.1%          |   |
| <b>Latin America</b>                   | <b>766</b>    | <b>836</b>    | <b>-8.3%</b>  | <b>13.1%</b>  | <b>15.8%</b>   |   |
| Net Health Care                        | 567           | 588           | -3.6%         | 17.0%         | 20.1%          | 6.5%                                      |
| Dialysis products                      | 199           | 248           | -19.4%        | 3.6%          | 6.3%           |   |
| <b>Corporate</b>                       | <b>28</b>     | <b>67</b>     | <b>-58.4%</b> | <b>-50.3%</b> |                |   |

<sup>1</sup> same market treatment growth = organic growth less price effects

cc = constant currency. Changes in revenue include the impact of changes in foreign currency exchange rates. We use the non-GAAP financial measure at Constant Exchange Rates or Constant Currency to show changes in our revenue without giving effect to period-to-period currency fluctuations. Under U.S. GAAP, revenues received in local (non-U.S. dollar) currency are translated into U.S. dollars at the average exchange rate for the period presented. Once we translate the local currency revenues for the Constant Currency, we then calculate the change, as a percentage, of the current period revenues using the prior period exchange rates versus the prior period revenues. This resulting percentage is a non-GAAP measure referring to a change as a percentage at Constant Currency.

We believe that revenue growth is a key indication of how a company is progressing from period to period and that the non-GAAP financial measure Constant Currency is useful to investors, lenders, and other creditors because such information enables them to gauge the impact of currency fluctuations on a company's revenue from period to period. However, we also believe that the usefulness of data on Constant Currency period-over-period changes is subject to limitations, particularly if the currency effects that are eliminated constitute a significant element of our revenue and significantly impact our performance. We therefore limit our use of Constant Currency period-over-period changes to a measure for the impact of currency fluctuations on the translation of local currency revenue into U.S. dollars. We do not evaluate our results and performance without considering both Constant Currency period-over-period changes in non-U.S. GAAP revenue on the one hand and changes in revenue prepared in accordance with U.S. GAAP on the other. We caution the readers of this report to follow a similar approach by considering data on Constant Currency period-over-period changes only in addition to, and not as a substitute for or superior to, changes in revenue prepared in accordance with U.S. GAAP. We present the fluctuation derived from U.S. GAAP revenue next to the fluctuation derived from non-GAAP revenue. Because the reconciliation is inherent in the disclosure, we believe that a separate reconciliation would not provide any additional benefit.

## Additional information segment North America

| audited                                 | Three months ended<br>December 31 |             |        | Twelve months ended<br>December 31 |             |        |
|---|-----------------------------------|-------------|--------|------------------------------------|-------------|--------|
|   | <b>2015</b>                       | <b>2014</b> | Change | <b>2015</b>                        | <b>2014</b> | Change |
| <b>Care Coordination</b>                |                                   |             |        |                                    |             |        |
| Net revenue in US\$ million             | 501                               | 395         | 26.8%  | 1,882                              | 1,039       | 81.1%  |
| Operating income (EBIT) in US\$ million | 13                                | 30          | -58.5% | 97                                 | 77          | 25.9%  |
| Operating income margin in %            | 2.5%                              | 7.6%        |        | 5.2%                               | 7.4%        |        |
| Delivered EBIT in US\$ million          | 5                                 | 19          | -71.5% | 57                                 | 57          | 1.1%   |
| <b>Dialysis</b>                         |                                   |             |        |                                    |             |        |
| Net revenue in US\$ million             | 2,583                             | 2,481       | 4.1%   | 9,931                              | 9,461       | 5.0%   |
| Operating income (EBIT) in US\$ million | 501                               | 463         | 8.3%   | 1,701                              | 1,566       | 8.6%   |
| Operating income margin in %            | 19.4%                             | 18.7%       |        | 17.1%                              | 16.5%       |        |
| Delivered EBIT in US\$ million          | 435                               | 409         | 6.2%   | 1,467                              | 1,379       | 6.3%   |

## Key metrics Dialysis Care services

| audited       | Twelve months ended December 31, 2015 |                |                 |                 |                |                   |                |
|---------------|---------------------------------------|----------------|-----------------|-----------------|----------------|-------------------|----------------|
|               | <b>Clinics</b>                        | Growth<br>in % | <b>De novos</b> | <b>Patients</b> | Growth<br>in % | <b>Treatments</b> | Growth<br>in % |
| <b>Total</b>  | <b>3,418</b>                          | <b>2%</b>      | <b>83</b>       | <b>294,381</b>  | <b>3%</b>      | <b>44,596,446</b> | <b>4%</b>      |
| North America | 2,210                                 | 2%             | 51              | 182,852         | 4%             | 27,686,877        | 4%             |
| EMEA          | 659                                   | 4%             | 20              | 54,857          | 4%             | 8,211,464         | 2%             |
| Asia-Pacific  | 320                                   | 1%             | 9               | 26,472          | 5%             | 3,790,924         | 16%            |
| Latin America | 229                                   | -7%            | 3               | 30,200          | -6%            | 4,907,181         | 2%             |

## Key metrics Care Coordination

| audited   | Twelve months ended December 31, 2015 |             |                |
|---|---------------------------------------|-------------|----------------|
|   | <b>2015</b>                           | <b>2014</b> | Growth in<br>% |
| <b>North America</b>  |                                       |             |                |
| Member months under medical cost management <sup>1)</sup>     | 208,933                               | 15,853      | 1218%          |
| Medical cost under management (in US\$ million) <sup>1)</sup> | 1,660                                 | 122         | 1255%          |
| Care Coordination patient encounters                          | 5,005,695                             | 1,818,170   | 175%           |

<sup>1)</sup> The 2015 metrics may be understated as there was a physician mapping issue related to the BPCI program within a CMS system which has not yet been resolved.

## Member months under medical cost management

Member months under medical cost management is calculated by multiplying the number of members who are included in value-based reimbursement programs, such as Medicare Advantage plans or other value-based programs in the U.S., by the corresponding number of months these members participate in those programs ("Member Months"). An increase in patient membership may indicate future earnings or losses as our performance is determined through these managed care programs.

## Medical cost under management

Medical cost under management represents the management of medical costs associated with our patient membership in value-based programs. For ESCO, BPCI and other shared savings programs, this is calculated by multiplying the Member Months in each program by the benchmark of expected medical cost per member per month. The sub-capitation and MA-CSNPs calculation multiplies the premium per member of the program per month by the number of Member Months associated with the plan, as noted above.

## Care Coordination patient encounters

Care Coordination patient encounters represents the total patient encounters and procedures conducted by certain of our Care Coordination activities. Specifically, Care Coordination patient encounters is the sum of all encounters and procedures completed during the period by Sound Inpatient Physicians, Inc ("Sound"), MedSpring Urgent Care ("MedSpring"), Fresenius Vascular Care, and National Cardiovascular Partners ("NCP") as well as patients in our Fresenius Medical Care Rx Bone Mineral Metabolism program.

## Quality data

| in % of patients                          | North America |         | EMEA    |         | Latin America |         | Asia-Pacific |         |
|---|---------------|---------|---------|---------|---------------|---------|--------------|---------|
|   | Q4 2015       | Q3 2015 | Q4 2015 | Q3 2015 | Q4 2015       | Q3 2015 | Q4 2015      | Q3 2015 |
| <b>Clinical Performance</b>               |               |         |         |         |               |         |              |         |
| Single Pool Kt/v $\geq 1.2$ <sup>1)</sup> | 98            | 98      | 96      | 96      | 92            | 96      | 97           | 97      |
| No catheter (> 90 days)                   | 84            | 83      | 82      | 82      | 82            | 83      | 91           | 91      |
| Hemoglobin = 10-12 g/dl                   | 72            | 72      | 77      | 77      | 52            | 51      | 60           | 60      |
| Hemoglobin = 10-13 g/dl                   | 78            | 78      | 77      | 77      | 69            | 69      | 68           | 68      |
| Albumin $\geq 3.5$ g/dl <sup>2)</sup>     | 81            | 81      | 92      | 92      | 90            | 90      | 89           | 88      |
| Phosphate $\leq 5.5$ mg/dl                | 64            | 65      | 79      | 77      | 75            | 76      | 72           | 71      |
| Calcium = 8.4-10.2 mg/dl                  | 84            | 84      | 77      | 77      | 75            | 76      | 75           | 75      |
| Hospitalization days <sup>3)</sup>        | 10.0          | 10.1    | 9.5     | 9.6     | 3.5           | 3.5     | 4.2          | 4.1     |
| <b>Demographics</b>                       |               |         |         |         |               |         |              |         |
| Average age (in years)                    | 62            | 62      | 64      | 64      | 58            | 58      | 64           | 64      |
| Average time on dialysis (in years)       | 4.0           | 4.0     | 5.6     | 5.5     | 5.0           | 5.0     | 5.0          | 4.9     |
| Average body weight (in kg)               | 82            | 82      | 72      | 72      | 68            | 68      | 60           | 60      |
| Prevalence of diabetes (in%)              | 61            | 61      | 31      | 31      | 25            | 25      | 41           | 40      |

<sup>1)</sup>Restated number for Latin America: in the previous quarter (3rd quarter 2015) it was calculated eKt/V. For single pool it was 96%.

<sup>2)</sup>International standard BCR CRM470

<sup>3)</sup>Revised U.S. hospitalization data source in Q4 2015 includes open hospitalization records, therefore restated numbers for Q3 2015.

**Reconciliation of non U.S. GAAP financial measures  
to the most directly comparable U.S. GAAP financial measures**

in US\$ million, audited

Three months ended  
December 31      Twelve months ended  
December 31

|   | 2015  | 2014  | 2015         | 2014         |
|---|-------|-------|--------------|--------------|
| <b>Delivered EBIT reconciliation</b>  |       |       |              |              |
| <b>Total</b>  |       |       |              |              |
| Operating income (EBIT)   | 662   | 663   | 2,327        | 2,255        |
| less noncontrolling interests   | (77)  | (68)  | (284)        | (215)        |
| Delivered EBIT  | 585   | 595   | 2,043        | 2,040        |
| <b>North America</b>  |       |       |              |              |
| Operating income (EBIT)   | 514   | 493   | 1,798        | 1,643        |
| less noncontrolling interests   | (74)  | (65)  | (274)        | (207)        |
| Delivered EBIT  | 440   | 428   | 1,524        | 1,436        |
| <b>Care Coordination</b>  |       |       |              |              |
| Operating income (EBIT)   | 13    | 30    | 97           | 77           |
| less noncontrolling interests   | (8)   | (11)  | (40)         | (20)         |
| Delivered EBIT  | 5     | 19    | 57           | 57           |
| <b>Dialysis</b>   |       |       |              |              |
| Operating income (EBIT)   | 501   | 463   | 1,701        | 1,566        |
| less noncontrolling interests   | (66)  | (54)  | (234)        | (187)        |
| Delivered EBIT  | 435   | 409   | 1,467        | 1,379        |
| <b>International</b>  |       |       |              |              |
| Operating income (EBIT)   | 274   | 278   | 923          | 970          |
| less noncontrolling interests   | (3)   | (3)   | (10)         | (8)          |
| Delivered EBIT  | 271   | 275   | 913          | 962          |
| <b>EMEA</b>   |       |       |              |              |
| Operating income (EBIT)   | 172   | 143   | 577          | 590          |
| less noncontrolling interests   | (1)   | (1)   | (3)          | (3)          |
| Delivered EBIT  | 171   | 142   | 574          | 587          |
| <b>Asia-Pacific</b>   |       |       |              |              |
| Operating income (EBIT)   | 79    | 100   | 298          | 279          |
| less noncontrolling interests   | (2)   | (2)   | (7)          | (5)          |
| Delivered EBIT  | 77    | 98    | 291          | 274          |
| <b>Latin America</b>  |       |       |              |              |
| Operating income (EBIT)   | 23    | 35    | 48           | 101          |
| less noncontrolling interests   | -     | -     | -            | -            |
| Delivered EBIT  | 23    | 35    | 48           | 101          |
| <b>Corporate</b>  |       |       |              |              |
| Operating income (EBIT)   | (126) | (108) | (394)        | (358)        |
| less noncontrolling interests   | -     | -     | -            | -            |
| Delivered EBIT  | (126) | (108) | (394)        | (358)        |
| <b>Reconciliation of net cash provided by operating activities to EBITDA<sup>1)</sup></b> |       |       |              |              |
| <b>Total EBITDA</b>   |       |       | <b>3,044</b> | <b>2,954</b> |
| Interest expense, net   |       |       | (391)        | (411)        |
| Income tax expense  |       |       | (623)        | (584)        |
| Change in working capital and other non-cash items  |       |       | (70)         | (98)         |
| <b>Net cash provided by operating activities</b>  |       |       | <b>1,960</b> | <b>1,861</b> |
| <b>Annualized EBITDA<sup>2)</sup></b>   |       |       |              |              |
| <b>Operating income (EBIT)</b>  |       |       | <b>2,327</b> | <b>2,347</b> |
| Depreciation and amortization   |       |       | 717          | 716          |
| Non-cash charges  |       |       | 83           | 57           |
| <b>Annualized EBITDA</b>  |       |       | <b>3,127</b> | <b>3,120</b> |

<sup>1)</sup> EBITDA is the basis for determining compliance with certain covenants in Fresenius Medical Care's long-term debt instruments.

<sup>2)</sup> EBITDA 2014: including largest acquisitions.



**Reconciliation of non U.S. GAAP financial measures  
to the most directly comparable U.S. GAAP financial measures:**

| in US\$ million, audited   | Three months ended<br>December 31 |              | Twelve months ended<br>December 31 |              |
|--|-----------------------------------|--------------|------------------------------------|--------------|
|  | 2015                              | 2014         | 2015                               | 2014         |
| <b>Operating performance excluding one-time items</b>                            |                                   |              |                                    |              |
| <b>Total</b>   |                                   |              |                                    |              |
| <b>Operating income (EBIT)</b>   | <b>662</b>                        | <b>663</b>   | <b>2,327</b>                       | <b>2,255</b> |
| Special items  | 42                                | 6            | 61                                 | 16           |
| Settlement costs for an agreement in principle for the GranuFlo case             | 60                                | -            | 60                                 | -            |
| Divestiture of dialysis service business in Venezuela                            | -                                 | -            | 26                                 | -            |
| Sale of European marketing rights for certain renal pharmaceuticals <sup>1</sup> | (18)                              | -            | (25)                               | -            |
| Closing of manufacturing plants  | -                                 | 6            | -                                  | 16           |
| <b>Operating income (EBIT) excluding special items</b>                           | <b>704</b>                        | <b>669</b>   | <b>2,388</b>                       | <b>2,271</b> |
| <b>North America</b>   |                                   |              |                                    |              |
| <b>Operating income (EBIT)</b>   | <b>514</b>                        | <b>493</b>   | <b>1,798</b>                       | <b>1,643</b> |
| Special items  | 60                                | -            | 60                                 | -            |
| <b>Operating income (EBIT) excluding special items</b>                           | <b>574</b>                        | <b>493</b>   | <b>1,858</b>                       | <b>1,643</b> |
| <b>International</b>   |                                   |              |                                    |              |
| <b>Operating income (EBIT)</b>   | <b>274</b>                        | <b>278</b>   | <b>923</b>                         | <b>970</b>   |
| Special items  | (18)                              | -            | 1                                  | -            |
| <b>Operating income (EBIT) excluding special items</b>                           | <b>256</b>                        | <b>278</b>   | <b>924</b>                         | <b>970</b>   |
| <b>EMEA</b>  |                                   |              |                                    |              |
| <b>Operating income (EBIT)</b>   | <b>172</b>                        | <b>143</b>   | <b>577</b>                         | <b>590</b>   |
| Special items  | (18)                              | -            | (25)                               | -            |
| <b>Operating income (EBIT) excluding special items</b>                           | <b>154</b>                        | <b>143</b>   | <b>552</b>                         | <b>590</b>   |
| <b>Asia-Pacific</b>  |                                   |              |                                    |              |
| <b>Operating income (EBIT)</b>   | <b>79</b>                         | <b>100</b>   | <b>298</b>                         | <b>279</b>   |
| Special items  | -                                 | -            | -                                  | -            |
| <b>Operating income (EBIT) excluding special items</b>                           | <b>79</b>                         | <b>100</b>   | <b>298</b>                         | <b>279</b>   |
| <b>Latin America</b>   |                                   |              |                                    |              |
| <b>Operating income (EBIT)</b>   | <b>23</b>                         | <b>35</b>    | <b>48</b>                          | <b>101</b>   |
| Special items  | -                                 | -            | 26                                 | -            |
| <b>Operating income (EBIT) excluding special items</b>                           | <b>23</b>                         | <b>35</b>    | <b>74</b>                          | <b>101</b>   |
| <b>Corporate</b>   |                                   |              |                                    |              |
| <b>Operating income (EBIT)</b>   | <b>(126)</b>                      | <b>(108)</b> | <b>(394)</b>                       | <b>(358)</b> |
| Special items  | -                                 | 6            | -                                  | 16           |
| <b>Operating income (EBIT) excluding special items</b>                           | <b>(126)</b>                      | <b>(102)</b> | <b>(394)</b>                       | <b>(342)</b> |
| <b>Net income<sup>2</sup></b>  |                                   |              |                                    |              |
| <b>Net income</b>  | <b>317</b>                        | <b>335</b>   | <b>1,029</b>                       | <b>1,045</b> |
| Special items  | 30                                | 6            | 53                                 | 13           |
| Settlement costs for an agreement in principle for the GranuFlo case             | 37                                | -            | 37                                 | -            |
| Divestiture of dialysis service business in Venezuela                            | -                                 | -            | 27                                 | -            |
| Sale of European marketing rights for certain renal pharmaceuticals <sup>1</sup> | (7)                               | -            | (11)                               | -            |
| Closing of manufacturing plants  | -                                 | 6            | -                                  | 13           |
| <b>Net income excluding special items<sup>2</sup></b>                            | <b>347</b>                        | <b>341</b>   | <b>1,082</b>                       | <b>1,058</b> |

<sup>1</sup> to our Joint Venture Vifor Fresenius Medical Care Renal Pharma

<sup>2</sup> attributable to shareholders of FMC AG & Co. KGaA

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